

February 20, 2019

Mr. Scott J. Silbert President Creative Planning Strategies Two Park Ave - Suite 300 New York, NY 10016

Dear Scott,

Although I was initially resistant to meeting when you first called back in 2011, I am so glad that Richard thought of referring you to me.

Over the years, I have done extensive work in the wealth management and estate planning field with some of the most prestigious and highly respected advisors in New York. My team – my accountant, my trusts and estates attorney and my family office – have all worked together on my behalf for many years. When you came along, I didn't think you could offer me anything of real value that I hadn't already considered. That being said, I am extremely grateful for your persistence, which led me to evaluate your unique planning approach.

During my time as President & CEO of Mandee and Annie Sez, the large east coast retail clothing chains, I was frequently approached by wealth professionals. Some of them even provided me with a specific financial concept that proved useful; but nothing I was ever shown compared to what you have been able to create for me.

Now I am in my second career as an executive coach to some of the most successful business owners and executives in the country. I believe that both my clients and business associates will enjoy meeting you and will benefit from your unique strategies and perspectives. As such, I am eager to "pay it forward" just as Richard did for me and I am happy to introduce you to other people who I think will benefit from what you have to offer.

I applaud your creativity, your integrity and your commitment to constantly bring value to your clients. These are all key traits that make you an extraordinary advisor. I look forward to the many exciting new ideas that you will undoubtedly bring to me and my family in the years to come.

Warmest regards,

Ken M. Mandelbaum

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